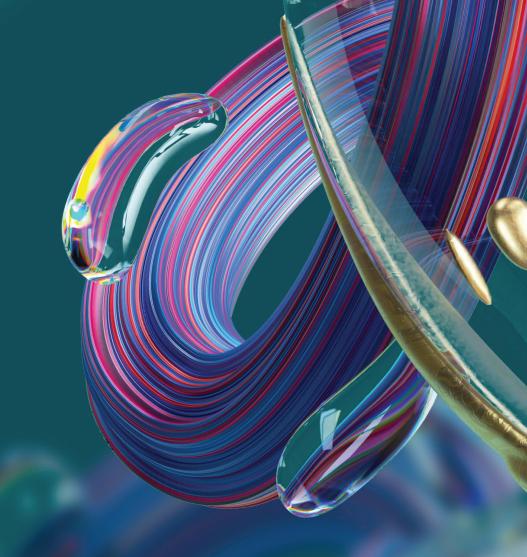
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NEW RESEARCH:

How are marketing leaders preparing for a future defined by data clean rooms?



have allowed brands to get detailed insights into customers' digital activities and behaviors—and to target those individuals effectively. But brands across industries are now facing the reality of a cookie-less future and widespread signal loss, as increasingly complex regulations and privacy considerations limit how companies can collect and use customer data. What does the depreciation of

For years, browser cookies and other digital identifiers

third-party cookies mean for brands? \$91M - \$203M¹

The average **potential revenue at risk**

each year resulting from signal loss

finding new solutions to target, optimize, and measure effectiveness of their advertising and marketing campaigns. For many brands, a key piece of their strategies will involve data clean rooms—an emerging and already tested solution-set that is proving essential for audience activation and measurement. So how are leading organizations

Amid this evolving landscape, leading marketers are

preparing for and adopting data clean rooms?

rooms. Here's what we found.

today—and they will be an integral part of the future. Data clean rooms are rapidly becoming essential to major

Data clean rooms are here

brands' marketing and advertising strategies, providing a new platform for data collaboration—both internally and with other parties—and creating opportunities for new business models, including data monetization. Understanding data clean rooms

an organization and across different organizations. They enable permissioned data consumers—for example, your brand's media

team—to analyze data sets from data providers (such as digital publishers or another brand) in a secure, pseudo-anonymous environment where individual customers cannot be identified. Learn more about the growing profile of data clean rooms

clean rooms—and how they will shape the future of marketing, advertising, and data collaboration we took a deeper dive into survey results. Four clear themes quickly emerged from our research, providing

To help better understand the future of data

data clean rooms in a cookie-less future.

a look into how leaders are thinking about and preparing for

Theme 1: The hype cycle is just beginning, and no brand will

want to be left playing catch-up. Though data clean rooms have gained significant traction in the

expectations and the loss of third-party identifiers, the data that brands need for personalizing customer experiences will become

past few years, the hype cycle for them is just beginning.

Brands that choose to wait out the hype cycle could find

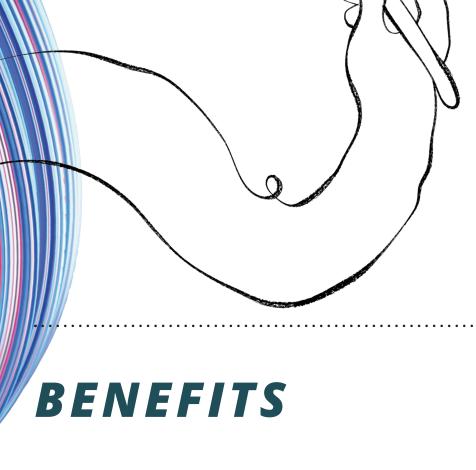
difficult to capture and act on. Savvy marketers recognize the new reality that is emerging and the importance of shoring up first-party data, but many marketers are struggling to use their data effectively. As companies begin envisioning a future defined by data clean

Learn more about potential use cases

rooms and more effective use of their first-party data, many

leaders understand that a lot of work lies ahead—and that

they cannot do it all on their own.













Companies using data clean rooms are much more likely to leverage first-party data

use first party data more than half the time



of marketers who have adopted data clean rooms say they **see improvements**

in advertising and marketing ROI

From Marketing to IT to the C-suite, clean rooms are becoming essential to business operations—allowing organizations to

clean rooms.

 Derive audience insights Enable measurement Activate audiences And the value of data clean rooms is growing more evident across industries.

transform how cross-functional teams use data to:

Improve advertising and marketing ROI

Theme 2: Business benefits

are driving the value of data

- *ADOPTION*
- advertising stakeholders are leading clean room adoption.

Theme 3: Marketing and

and the potential for broader business value. As marketing and advertising decision-makers step up to lead, they still face challenges when it comes to communicating the value of data clean rooms.

Marketing and advertising stakeholders know that they must

of understanding, aware of the value of clean room applications

lead the charge when it comes to clean rooms. And as they step forward to drive clean room adoption, they are mobilizing cross-functional teams across IT, analytics, privacy, and other key business areas. In doing so, they are also creating a community

Theme 4: Companies are making strategic investments in clean room technology.

There is a growing imperative to make clean room investments

with many major brands piloting these cloud-based solutions,

more disruption is coming—in the form of privacy regulations

beyond the hype cycle and into full-fledged adoption.

and technological change, including signal loss and deprecating technologies such as data management platforms (DMPs). The investment in clean rooms likely will only increase as brands move

INVESTMENTS

of B2C companies report marketing and/or advertising management is **championing adoption** of data clean rooms.

include data and analytics teams

Average company spend on data clean room technology in 2022

46% include **privacy** and **legal** as critical stakeholders

in the next 12 months

+50%

and operations

CONTACTS

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Managing Director

of companies that extensively use clean rooms

involve data science teams in implementation

that are strategic—thoughtfully crafted to address changing macro forces and business realities. The marketplace is evolving quickly, identifying leading practices, and then expanding their use. And

Making room

for clean rooms The clean room hype cycle, the potential benefits, the levers for adoption, and the imperative for

Contact Deloitte Digital to explore more findings from our survey, to schedule a clean room consultation, or to find out how we can help you define your vision for clean rooms.

strategic investment—all together they underscore

the importance for meaningful, coordinated action

on the part of marketing leaders today.

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Deloitte surveyed 500 global executives across 11 industries to better understand how top brands are using data clean rooms. In

1. "Revenue at risk" by Deloitte Digital (October 2022)

About the research/methodology

partnership with Lawless Research, we designed and analyzed a 10-minute online survey comprising 42 questions fielded March 21 to April 2, 2023. Respondents were manager level or above, as full-time employees

of a US B2C company with 1,000 or more employees and \$500 million or more in annual revenue. (One-third of organizations surveyed had 5,000+ employees.)

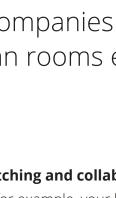
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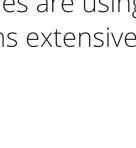
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Data clean rooms are cloud-based solutions that enable secure, privacy-compliant data-matching and collaboration within

Roughly 9 in 10 companies expect their use of data clean rooms to increase in the next 12 months. themselves at a competitive disadvantage. Amid growing privacy Overall,

limited basis.

Among them:

are seeing improvements in ease of data sharing

that meets compliance and

privacy requirements

Companies that are widely adopting data clean rooms see nearly a 2x improvement in advertising/marketing ROI compared to companies adopting clean rooms on a

are getting more accurate

segmentation and targeting

Within companies that already use data clean rooms extensively, more departments are responsible for approving data privacy projects. Among those adopting clean rooms widely:

O70/Expect their use of data clean room to **increase**

of companies are still using **DMPs**

affect your business, you should consult a qualified professional advisor. Deloitte shall not be responsible for any loss sustained by any person who relies on this publication.

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